



THE GEORGE
WASHINGTON
UNIVERSITY
WASHINGTON DC

Louis H. Katz
Executive Vice President and Treasurer
The George Washington University

Louis H. Katz is the Executive Vice President and Treasurer at The George Washington University. He is the Chief Financial Officer of the University and has primary responsibility for the management of its financial, physical, and information systems resources. Mr. Katz has overall responsibility for the University's strategic, operating, and capital planning and budgeting. He is an adviser to the President and Board of Trustees in financial and strategic matters affecting the development and operations of the institution. Prior to his current appointment, Mr. Katz served as the University's Vice President and Treasurer for 12 years. In addition, Mr. Katz has approximately 25 years of experience in the management of academic institutions with medical centers. From 1982 until accepting his first position at The George Washington University in 1990, Mr. Katz served as Vice President for Administration and Treasurer at Tulane University. Mr. Katz earned a bachelor's degree in economics and finance in 1972 from Purdue University's Krannert School of Management. In 1986, he received a master's in business administration from Tulane University.

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PROFESSIONAL EXPERIENCE

Chief Business Operations Officer
District of Columbia Public Schools (DCPS)
Washington, DC

2004-Present

Implement strategic plans for the overall operations of the District of Columbia Public Schools (DCPS), serving over 58,000 students, of which the population is 82% African American, 10.8% Hispanic, and 6% White. Over 60% of DCPS students receive free or reduced-price lunches. There are 167 schools and centers with 121 different languages spoken at home and 18% of the students receive special education services. The operations of the DCPS include budget planning and administration, the management services of facilities operations, information technology, food and nutritional services, contracts and acquisitions, realty, human resources, school security, and the federal grants program. The DCPS has approximately 12,000 employees with a total budget of \$1.0439 Billion.

Accomplishments

- Initiated and began implementing a multi-faceted strategic improvement plan which resulted in the initial stabilization, then improvement of a dysfunctional school system. In less than nine months there was a ten-fold increase in approved contracts allowing \$12.2M to be spent on school repairs and maintenance, and a new support services team functioning to where all DCPS schools were ready to receive students on opening day for the first time in four years.
- Restored confidence in DCPS by achieving measurable improvements in support operations and then through an aggressive outreach plan, met with all key stakeholders including local community groups, elected officials, key business associations (DC Chamber of Commerce, Federal City Council, DC Educational Compact), local school leaders and parents. These efforts culminated in the DC City Council passing a \$2.3B School Modernization Act of 2006. This act is the largest investment in school facilities in DC history.
- Fully implemented an automated procurement system for the purchase of goods and services. DCPS is the first system in the United States to field this technology joint procurement system with a city municipal government. With 765 users, this automated system allows goods and services to be procured on-line and obligates funds instantaneously in comparison with the manual system's ninety days.
- Developed and implemented an aggressive strategy for procurement reform ("Project Phoenix") to bring transparency, speed and accountability to DCPS procurement processes. Key elements of the plan include rectifying problems from the past; meeting the needs of on-going business operations' building capacity and retooling the organization; as well as implementing

automation and system solutions for improved efficiencies in the DCPS procurement operations.

- Collaborated with senior management team to finalize the Master Education Plan and Facilities Master Plan. This ten-year blueprint for academic programs and facilities for DCPS students provides a comprehensive, systemic response to challenges and defines a clear set of strategies to reach system-wide goals.
- Championed a strategy to enhance capacity throughout business operations to establish competitive salary and benefits to hire and retain high quality employees.
- Collaborated effectively to develop a comprehensive Technology Plan to address the DCPS network, equipment and academic system necessary for success in the classroom through multiple funding streams including a revised E-Rate Management Program.
- Successfully launched information technology solutions at secondary schools for student enrollment, attendance tracking, teacher certifications and master scheduling process.
- Led team to develop strategy to implement the Universal Breakfast Program ensuring that healthy, nutritious meals are provided at no cost to all participating students.
- Established comprehensive maintenance plan to include strict accountability measures, standards and safety protocols for all schools.
- Developed an innovative financing vehicle through an energy performance-contracting program ("Energy Savings for Kids") initiated at 16 DCPS facilities, which will improve instructional areas by using the savings from energy efficiencies.

Chief Operating Officer
Fairfax County Public Schools (FCPS)
Fairfax, Virginia

2002 – 2004

Plan, develop, implement and monitor strategic plans and daily support operations for the 12th largest public school system in the United States serving 168,000 students (28 percent English language learners, 23 percent free/reduced lunch with some schools as high as 90 percent), 21,000 employees, and 240 schools and centers. Oversee \$1.8 billion operating and \$130 million capital construction budgets. Shape and communicate the School Board's and Superintendent's instructional and operational vision and directives to all stakeholders, including staff, local elected officials, parents, citizens, and the media.

Accomplishments

- Initiated, designed, and implemented a Public-Private Educational Partnership Agreement (PPEA) for construction of a new high school. Brought private capital into the school construction arena to deliver a new high school in 2005—a full three years ahead of schedule—at a \$25.5M savings. The partnership agreement is one of the first in the Commonwealth of Virginia and serves as a national model.
- Developed and coordinated FCPS response, including inter-agency cooperation and community outreach, during snow emergencies, Hurricane

- Isabel, the 2002 sniper crisis, and the war in Iraq. Serve as key advisor to Superintendent in emergency situations.
- Led the coordination of all responsible parties to ensure four new elementary schools simultaneously were opened on time, fully staffed, fully furnished, and operational.
 - Designed and mobilized support for a new comprehensive plan that insures that private sector housing developers offset the costs to the school district of additional students resulting from rezoned new residential growth. This recently approved proffer system has generated more than \$5.5M in cash and \$1.2M in services for the district to date.
 - Initiated, planned and implemented an innovative energy service performance contracting program ("Energy Savings for Kids"). This self-funded capital improvement program reduces Fairfax County Public Schools \$2.5M annual energy operating costs by replacing inefficient and antiquated building system equipment. The program began in 2002, and to date, FCPS has made \$22M in energy improvements. It is projected to pay for itself through energy cost savings in less than 10 years.
 - Collaborated effectively with county officials to coordinate extra-curricular youth services. Jointly established "Safe Neighborhoods and Building Community" program to curb gang recruitment and violence in the district by increasing after-school programs at the elementary and middle school levels.
 - Developed a new real estate strategy for the district to consolidate all central administrators into two locations and to sell excess land holdings to provide capital to build two new elementary schools and renovate and reopen two elementary schools as community schools to revitalize aging neighborhoods.
 - Chaired an Academic Planning Committee to coordinate and identify academic programs, which were offered at a new high school which opened in 2005.

Assistant Superintendent, Facilities Services
Fairfax County Public Schools
Fairfax, Virginia

1999 – 2002

Led a 900-person team responsible for maintenance, plant operations, design and construction, and planning of a \$130M capital and \$20M annual maintenance program.

- Initiated Instructional Accommodation Plan to proactively provide solutions to overcrowding due to student and educational program growth. Incorporated innovative approaches to organizing and delivering instruction, flexible teaching station management, pre-manufactured construction technologies, and alternative funding sources. Results included the conversion of more than 100 spaces in schools into instructional areas thereby avoiding the use of 90 trailers for instruction, the construction of 132 modular classrooms in twelve months for a savings of \$20M, and the expansion of the use of wireless technology labs to 64 schools.
- Recognized in the 2002 annual issue of Building Magazine, a national independent professional journal, as the best-managed public schools Facilities Department in the nation. FCPS was one of only four

- government organizations recognized among the nation's Top 25 public and private departments.
- Improved Department of Facilities Services/FCPS communication with clients. Continued to refine proactive strategy of communicating with all segments of serviced population: School Board, citizens, parents, school administrators, business leaders, staff, and peers. Carried the Facilities Services message through countless presentations to civic associations, PTA/PTSA groups, Board of Supervisors, principal association advisory groups, Cluster Directors' community advisory committees, and Leadership Team meetings. Efforts led to the passing of the FY 2001 School Bond Referendum, the largest bond in FCPS history with the largest plurality (82 percent).
 - Improved business practices within Department of Facilities Services. Rebuilt elementary school destroyed by fire in ten months and three weeks. Expanded use of automation within the department to improve business processes. Review of all capital projects by senior level leaders resulted in the identification and resolution of potential problems before they arose. Systemic approach to problem solving insured that 90 classroom trailers, 28 renovations projects totaling \$260 million, a new elementary school, and countless minor improvement projects were completed in six months and on schedule for the beginning of the 2001 school year.

Pro Bono Management Consultant
Council of Great City Schools
Washington, D.C.

2002 – 2004

Selected to serve on teams to evaluate management operations of Miami-Dade County Public Schools, Philadelphia City Public Schools, and Guilford County Public Schools (Greensboro, North Carolina). Recommendations resulted in recognized improvement in operations of these urban school districts.

Deputy Program Manager, Application Support Project
U.S. Immigration and Naturalization Service
DynCorp
Washington, DC

1998 – 1999

Employed by DynCorp to serve as a consultant to the U.S. Immigration and Naturalization Service. Planned and executed operations, training, resource management, and facility services for 130 centers located throughout the United States, Guam, Puerto Rico, and the U.S. Virgin Islands. The \$230M Application Support Center Project provided fingerprint services to persons beginning the quest for U.S. citizenship and requesting benefits from the U.S. Department of Justice, Immigration and Naturalization Services (INS).

Commanding Officer (CEO)
Colonel
United States Army
Fort Belvoir, Virginia

1995 – 1997

Provided leadership for 125 tenant organizations, 175,000 customers in the local area, 5,500 military residents and the 20,000 working population of the Post. The Fort's military and civilian fiscal obligations annually totaled \$770M with an additional \$660 million in payroll, \$17M in utilities and \$93M in contracts.

Accomplishments

- Reengineered the management structure that operated and maintained the Post's 86,000 acres, 160 miles of roads, 10 million square feet of office space in 1400 buildings, the hospital, and active airfield, 1070 soldier barracks rooms, 535 hotel rooms, and 2070 family housing units.
- Led efforts on the privatization of utilities valued at \$17M.
- Consolidated the installation's logistics and engineering organizations into a single entity saving 59 positions and \$2.5M.
- Recruited and hired a new management team who transformed a poorly maintained 45-hole golf complex with many dissatisfied customers and a \$560,000 annual loss into a successful operation with \$1.3 million annual profit and much improved customer satisfaction. The Belvoir Golf Complex won the Carroll Award in 1998 as the best large installation golf operation in the U.S. Army.
- Implemented management programs that integrated strategic planning and smart business practices, cost savings and process improvements. These initiatives generated over \$25M in savings in a two-year period from a \$110M annual operating budget and reduced 110 personnel from a 1500-person work force.

Assistant Chief of Staff, Personnel
Lieutenant Colonel
United States Army
Republic of South Korea

1989 – 1990

Appointed Assistant Chief of Staff, Personnel, for the Army's largest and most forward deployed Division, responsible for the personnel readiness and soldier support for over 17,000 soldiers located on 21 camps and dispersed over 400 square miles.

Accomplishments

- Redesigned the personnel assignment system within the Division and increased the percentage of organization at or above readiness standards by 15 percent in six months. Distributed a mobile readiness team to conduct comprehensive soldier readiness preparation at the units' locations.
- Developed an aggressive drug and alcohol abuse control program, Warrior Total Fitness Program, which made great strides in enhancing soldiers' quality of life and fitness.

ADDITIONAL MILITARY EXPERIENCE

1972 – 1995

Served as Battalion Commander at the Infantry Center, Fort Benning, Georgia, Primary Staff Officer, 2nd Infantry Division, Republic of Korea, Unit Commander and staff XVIII

Airborne Corps, Fort Bragg, North Carolina and Professor of Military Science at the Pennsylvania State University.

COMMUNITY INVOLVEMENT

- Regional Council and Community Ambassador, Fairfax County Combined Charitable Campaign, United Way
- President, Hayfield Secondary Parent Teacher Student Association
- Member, Fairfax County Council of Parent Teacher Associations

EDUCATION

Fellow, Broad Urban Superintendents Academy, 2004

Department of Defense Senior Service College, US Army War College, 1994

Master of Arts, Human Resources Management, Pepperdine University, 1982

Bachelor of Arts in Education-Social Sciences, Niagara University, New York, 1971

Sheila Mills Harris

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PROFESSIONAL PREPARATION

*George Washington University
Bachelor of Arts (1974)
Double Major: Fine Arts/Education*

*Trinity College
Master of Arts Degree (1984)
Guidance & Counseling*

*Bowie State University
Doctoral Candidate (2001 to Present)
Educational Leadership*

PROFESSIONAL EXPERIENCE

*2003(Sept) – 2006 (June)
School Without Walls Senior High School
Principal*

*2003 (Mar) – 2003 (Aug)
School Without Walls Senior High School
Acting Principal*

*1999- 2003
School Without Walls Senior High School
Assistant Principal*

*1998 – 1999
Dunbar Senior High School
Change Facilitator (Reform Model Facilitator)*

*1986- 1998
Dunbar Senior High School
Department Chair/Scholarship Chair/Senior Lead Counselor*

*1984 – 1986
Spingarn Senior High School
Guidance Counselor*

*1977 – 1984
Friendship Educational Center
Art Instructor*

*1976 – 1977
Douglas Jr. High School
Art Instructor*

*1974 – 1976
Stanton Elementary School
Art Instructor*

ADMINISTRATIVE ACCOMPLISHMENTS

One hundred percent graduation rate

One hundred percent college matriculation rate

\$75,000 High Performing Incentive Award

National Board Certification Cohort at SWW

Partnerships: George Washington University, University of the District of Columbia, Ameriquet, Women's National Democratic Club, National Museum of Women in the Arts, Washington Post

*History High School Project - Gilder Lehrman Institute of American History
\$25, 000 per year grant to promote interdisciplinary collaboration of the humanities and social studies curriculums*

SWW recognized as number 700/14,000 high schools in the nation (Newsweek Magazine)

One of two high schools in district to meet Adequate Yearly Progress (NCLB legislation)

Students with perfect SAT scores

National Merit Scholars, National Merit Semi-finalists, National Achievement Scholars

In excess of \$4 million dollars in scholarship monies (average)

GT/LD Program (gifted and talented, learning disabled program)

SWW Summer Bridge Program (enrichment program for incoming students)

Faculty Advisory Board (FAB) (assisting critical care students)

Career Development Seminar (career awareness program)

Additional Graduation Requirements: college course taken on college campus, required lunchtime study hall, senior thesis, additional math and/or science course

Yearly increase of Advanced Placement Courses

Member of Visiting Evaluation Committee: Middle States Commission on Secondary Schools (eastern region)

Chairperson: Middle States Evaluation of SWW

SWW/GWU Educational Task Force

SWW/DCPS New Facilities Task Force

SAT Prep Course (funded by Princeton Review - pilot program)

New admissions process for SWW

AWARDS & RECOGNITION

Licensed Professional Counselor (District of Columbia)

Soroptimist International Woman of the Year Award (local and national awards)

United Way of the National Capitol Area Appreciation Award

Washington Gas Community Service Award

Alpha Kappa Alpha Youth Service Award

PROFESSIONAL AFFILIATIONS

Phi Delta Kappa Member

National Association of Secondary School Principals

Association for Supervision & Curriculum Development

American Association of School Administrators

National Commission on Teaching and America's Future (NCTAF)

*****Professional References Provided Upon Request***



Sean O'Donnell, AIA, LEED™ AP

Associate Principal

Sean O'Donnell has over 15 years experience in the architecture field. His work focuses on the design of great learning environments. On projects ranging from the development of a program, the evaluation of an existing building, to the design of new campuses, he has worked to ensure that the learning environment is fully supportive of all of the users' physical, intellectual, social/emotional, organizational and technological needs. This work is a logical outgrowth of his research into the ability of environments to successfully accommodate diverse and changing user needs over time – research that was published in an award-winning monograph.

Mr. O'Donnell is a recognized leader in educational facility planning and design. He founded and serves as the chair of the AIA/DC Committee on Architecture for Education and has served as a juror for the National School Board Association's "Learning by Design" awards program (2005 and 2006); the Virginia School Board Association Design Awards (2006 and 2007) and for the Council of Educational Facilities Planners, International's National School Building Week (2006). He has participated in forums with educators from across the nation organized by "Great Schools by Design," an initiative of the American Architectural Foundation and has been interviewed for articles including "The 21st Century School" recently published in *Contract Magazine*.

HONORS & AWARDS

AIA New York Award of Merit, Binghamton University Appalachian Collegiate Center School Planning & Management, Outstanding Architecture and Design in Education, Snyder High School Media Arts Facility, 2000
American School and University, Educational Interior Design Excellence Award
Snyder High School Media Arts Facility, 2000
Society for American City and Regional Planning History, The John Reps Prize for Best Masters Thesis in American City and Regional Planning History, 1993-95
University of Wisconsin-Milwaukee, School of Architecture and Urban Planning
Award for Excellence in Environmental Design Research, 1995

REGISTRATION

New York, NCARB, LEED Accredited Professional

EDUCATION

University of Wisconsin-Milwaukee, Master of Architecture, 1995
New York University, Graduate Coursework in Urban Planning, 1990-92
State University of New York at Buffalo, Bachelor of Arts in Urban Studies, 1989

PROFESSIONAL ACTIVITIES

AIA/DC, Committee on Architecture for Education, Founding Chair, 2004-present
Society for College and University Planning, Member, 1996-present
Council of Educational Facilities Planners International, Member, 1996-present
Environmental Design Research Association, Member, 1994-present

RELATED EXPERIENCE

School Without Walls Senior High School, Washington, DC
Yorktown High School, Arlington, VA
Brightwood Elementary School Modernization & Addition, Washington, DC
Curtis School Master Plan, Los Angeles, CA
Public School 59, New York, NY
Heights Middle School, Jersey City, NJ
The Hudson School, Hoboken, NJ
Eli Whitlow Stokes Community Freedom, Public Charter School, Washington, DC
Deanwood Community Center & Library, Washington, DC
Chinquapin Community Center, Alexandria, VA
Snyder High School, Media Arts High Technology Program, Jersey City, NJ
NYC SCA, Educational Technology Options Study, New York, NY

EDUCATION	Bachelor of Architecture, Rhode Island School of Design, 1975 Bachelor of Fine Arts, Rhode Island School of Design, 1974 European Honors Program, Rome, Italy, 1973-74
REGISTRATION	District of Columbia, 1980
PROFESSIONAL & CIVIC AFFILIATIONS	American Institute of Architects National Trust for Historic Preservation D.C. Building Industry Association Washington, D.C. Association of Realtors (WDCAR) District of Columbia Historical Society Habitat for Humanity National Building Museum Critic/Juror - Catholic University School of Architecture - Thesis Projects Juror - DCBIA Craftsmanship Awards Program Volunteer - International Relief Teams (Home Rebuilding for Hurricane Katrina Victims)
PROFESSIONAL EXPERIENCE	<p>Christoffer Graae is a founding partner of cox graae + spack architects (formerly KressCox Associates) in 1981. In addition to his firm management responsibilities, he brings over 31 years of design and project management experience across a wide range of building types and sizes, complemented by his expertise in programming, space planning, and interior design for large-scale facilities. He has been responsible for program development, design and oversight of over 3 million square feet, encompassing renovations, restorations, adaptive re-use, additions and new construction for office, institutional and specialized space.</p> <p>Mr. Graae is well versed in religious, educational, institutional and governmental design and construction requirements, and has served as either Principal-in-Charge or Project Manager for most of the firm's college/university and public sector project types. In addition to his professional and civic affiliations listed above, Mr. Graae has also provided pro-bono services for such clients as DC Public Schools, Washington Hospital Center and La Maison Community Center.</p>
PROJECT EXPERIENCE	Department of Labor - Potomac Job Corps Center, Washington, D.C. Blessed Sacrament Church & School, Washington, D.C. George Washington University - Law School Addition, Gelman Library & Funger Hall, Washington, D.C. Georgetown University - McDonough School of Business, Washington, D.C. Wilson Senior High School Study, Washington, D.C. Folger Shakespeare Library, Washington, D.C. The World Bank Headquarters, Washington, D.C. The Colorado Building, Washington, D.C. Washington Theological Union Seminary Campus, Washington, D.C. 1331 F Street, N.W., Washington, D.C. Washington Metropolitan Area Transit Authority Airports Watergate Complex, Washington, D.C. Bowne of Washington, Washington, D.C. GSA - Holocaust Memorial Museum, Federal Triangle Security Enhancement, Ronald Reagan Building, Department of Education Plaza, Washington, D.C. The Foundry Building, Washington, D.C. NSDAR Constitution Hall, Washington, D.C.



Anne H. Adams
Architectural Historian

Pillsbury Winthrop Shaw Pittman
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Washington, DC 20037-1128
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Employment

8/00 to Present	Pillsbury Winthrop Shaw Pittman, LLP Architectural Historian
5/84 to 8/00	Wilkes Artis, Chartered Architectural Historian
10/77 to 5/84	District of Columbia Historic Preservation Office Architectural Historian on the staff of the State Historic Preservation Officer, the Joint Committee on Landmarks, and its successor board, the Historic Preservation Review Board
2/77 to 10/77	Don't Tear it Down (currently the DC Preservation League), Architectural Historian and Administrative Assistant
9/74 to 8/76	University of Maryland Department of Art, Teaching Assistant

Qualified as Expert Witness in Architectural History and Historic Preservation Before:

District of Columbia:

Board of Zoning Adjustment
Historic Preservation Review Board
Joint Committee on Landmarks
Mayor's Agent for DC Law 2-144
Zoning Commission

Maryland:

Howard County, Maryland Historic Preservation Commission
Maryland National Capital Park and Planning Commission
Montgomery County, Maryland:
Board of Appeals and Review
County Council
Historic Preservation Commission

Prince Georges County, Maryland:
County Council
Historic Preservation Commission

Rockville, Maryland Historic District of Commission

Virginia:
Arlington County Board of Architectural Review
Fairfax County Board of Architectural Review

United States Tax Court

Representative List of Washington, D.C. Projects Reviewed Pursuant to DC Law 2-144

1901-13 Massachusetts Avenue, N.W. and 1512-24 Connecticut Avenue, N.W. – exterior restoration of buildings owned by Riggs Bank

312 and 314 8th Street, N.E. – exterior restoration of houses, rear addition, and bridge over alley between two buildings in same ownership

Victor Building, 724 9th Street, N.W. – restoration of significant elements of individually-designated landmark and new construction

Shoreham Building, 800 15th Street, N.W. – restoration and facade and significant interior spaces in conjunction with new construction

Square 428 – restoration of facades and new construction at northwest corner of 7th and I Streets, N.W.

Square 347 – redevelopment of west half of square bounded by 10th, 11th, E and F Streets, N.W., including restoration, reconstruction, and relocation of historic facades and new construction

Square 456 – 500 block of 7th Street, N.W. and 500 block of E Street, N.W. – restoration of buildings and facades, additions, and new construction

Bowen Building and National Bank of Washington, 813 and 825 15th Street, N.W. – restoration of facades and significant interior spaces in conjunction with new construction

910-916 F Street, N.W. – restoration and rehabilitation of three historic buildings and incorporation of same into new hotel tower

National Cathedral School Athletic Facility, 3500 Woodley Road, N.W. – construction of a below-grade athletic facility with above-grade entry pavilion within National Cathedral Close

National Child Research Center – 3209 Highland Place, N.W. – construction of an addition to a contributing building in an historic district and a new building on the same sight

Atlas Theater and Shop – 1313-1331 H Street, N.E. – restoration of H Street, N.E. façade and rehabilitation of and addition to theater and shops for use as a performing arts center

Tivoli Theater – 14th Street, N.W. and Park Road, N.W. – exterior restoration of Landmark Theater

2908 N Street, N.W. – contemporary addition to c. 1800 house in Georgetown Historic District

Representative List of Historic Preservation Tax Credit Project

21 Federal Street, Nantucket, MA

901 Massachusetts Avenue, N.W.

1644-66 Park Road, N.W.

1731 Willard Street, N.W.

Alperstein's Furniture Store, 1015 7th Street, N.W.

Atlas Theater and Shops, 1313-1331 H Street, N.E.

Buckingham Apartments, Arlington, VA

Hard Rock Café, 999 E Street, N.W.

Roosevelt Hotel – 2101 16th Street, N.W.

Manhattan Laundry, 1326-46 Florida Avenue, N.W.

Mann's Potato Chip Factory, 1042-54 29th Street, N.W.

Miller Furniture Company Store, Pennsylvania Avenue and D Street, S.E.

Thomas Sim Lee Houses, 3001-03 M Street, N.W.

Wardman Row, 1416-40 R Street, N.W.

Representative List of Washington DC Landmarks and Historic Districts for Which Landmark Applications and National Register Nominations Have Been Prepared

Alumni House – George Washington University

Concordia German Evangelical Church and Rectory

Corcoran Hall – George Washington University

Downtown Historic District

Dupont Circle Historic District

Fifteenth Street Financial Historic District

Lisner Auditorium – George Washington University

Luzon Apartments

National Metropolitan Bank Building

Northumberland Apartments

Park Road, N.W. – south side of 1600 Block

Park Road, N.W. – north side of 1800 Block

President's Offices – George Washington University

Schneider Triangle

Seventh Street, N.W. – east side of 1000 Block

Sixteenth Street Historic District
Stockton Hall – George Washington University
Strong Residence Hall – George Washington University
Van Ness Mausoleum
Wardman Park Annex (Wardman Tower)
Woodhall House – George Washington University

**Representative List of Washington, DC Properties Evaluated for Historic Significance
Under Historic Landmark and Historic District Protection Act of 1979 (DC Law 2-144)**

Alban Towers and adjacent vacant land – 3700 Massachusetts Avenue, N.W.
3901 Connecticut Avenue, N.W. and adjacent vacant land
Western Presbyterian Church – H Street, N.W.
Circle Theater – 2100 Block of Pennsylvania Avenue, N.W.
Governor Shepherd Apartments – 2121 Virginia Avenue, N.W.
Park Lane Apartments – 2025 H Street, N.W.

**Representative List of Projects Reviewed Under Section 106 of National Historic
Preservation Act, Including Drafting of Memorandum of Agreement**

Family Housing at Mid-Atlantic Navy Installations – the project involved rehabilitation and replacement of family housing that contributed to the character of historic districts at the Naval Academy in Annapolis and the Indian Head and Patuxent River facilities in Maryland and at the Hampton Roads and Dalhgren facilities in Virginia

Marine Corps Base Quantico, Quantico, VA – project involved rehabilitation and replacement of family housing, including single-family houses and apartment buildings, that contribute to the character of the Quantico marine Corps Base Historic District

Tivoli Square, 14th Street, N.W. and Park Road, N.W. – project involved exterior restoration and interior rehabilitation of landmark Tivoli Theater and construction of a new supermarket, office/retail building, and residential buildings on adjacent vacant property

New Convention Center, downtown Washington, DC – project involved closing of and building over L'Enfant Plan streets

MCI Arena, downtown Washington, DC – project involved closing of and building over a L'Enfant Plan street

Education

Graduate: University of Maryland, College Park, M.A. in Art History, with a
concentration in American Architecture, 1976

Thesis Title: An examination of the Life and Work of Frederick Bennett
Pyle, Washington Architect

College: University of Rochester, New York
B.A. with Honors – 1974, Major – Art History
Elizabeth M. Anderson Award for Excellence in Art History

Secondary: Laurel School, Shaker Heights, Ohio – 1970

Positions and Memberships Held

Positions Held

Decatur House Council (house museum owned and operated by the National Trust for Historic Preservation), 1995-2002
Chairman, Collections and Acquisitions Committee; Buildings and Grounds Committee;
Finance Committee

Chevy Chase Village Historic Preservation Committee, 1995-97

Chevy Chase Village Local Advisory Panel, 1998-99
Local Advisory Panel reviews and makes recommendations to the Montgomery County
Historic Preservation Commission of projects under review within the Chevy Chase
Village Historic District

DC Preservation League
Advisory Committee for two grant projects funded by the National Park Service through
the DC State Historic Preservation Office, 1984-87

Washington Decorative Arts Forum
Board of Directors – 1995-2002
President, 1995-98

Washington Metropolitan Chapter, Victorian Society in America
Vice-President for Programs, 1979-81 and 1988-90; At-Large Member of Board,
1981-83; President, 1985-87; Ex-Officio Member of Board, 1987-88; Chairman,
Nominating Committee, 1995

Association for Preservation Technology Foundation
Treasurer, 1985-87

Washington Chapter, American Institute of Architects
Historic Resources Committee, 1984-2001; Development Committee, 1987-89

Memberships

Chester County Historical Society
Chevy Chase Historical Society
DC Preservation League
Latrobe Chapter, Society of Architectural Historians
Montgomery County Historical Society
National Trust for Historic Preservation
Society for Commercial Archaeology
The Historical Society of Washington, DC

ROBERT V. PERRY, AIA
PRINCIPAL, DMJM DESIGN

PROFESSIONAL EXPERIENCE

DMJM Design

Arlington, Virginia

2005 to present, Principal

2003-2005, Associate Vice President

2002, Senior Associate

2001, Project Manager

Page Southerland Page, Arlington, VA

Director of Operations (1999-2001)

Partner/Vice President (1999-2001)

Senior Associate (1999)

Hellmuth, Obata, & Kassabaum

Washington, DC

1991-1999

1997-1999, Principal

1995-1996, Senior Associate

1994-1995, Associate

1991-1997, Project Manager

CRSS Architects (purchased by HOK: 1994)

Washington, DC

1991-1994

Project Manager (1991-1994)

AEPA Architects Engineers Planners Associates

Washington, DC

1988-1991

Director of Construction Administration (1988-1991)

Project Architect (1988)

Oudens + Knoop, PC

Washington, DC

1985 - 1988

Sutton and Associates

McLean, VA

1984-1985

Office of the Architect, University of Michigan

Ann Arbor, MI

1983-1984

EDUCATION

ROBERT V. PERRY, AIA
PRINCIPAL, DMJM DESIGN

Masters in Architecture, University of Michigan, 1984
Bachelor of Science, University of Michigan, 1982

PROFESSIONAL REGISTRATION

Architect – 1989 District of Columbia

PROFESSIONAL AFFILIATIONS

American Institute of Architects
Society for College and University Planning
District of Columbia Building Industry Association

AWARDS

Washington Building Congress Craftsmanship Award, 2000 for the United States Mint Headquarters

PUBLICATIONS / LECTURES

Sustainable Design Roundtable: Nortel Networks New Technology Building Sustainable Design Program, St. Louis, Missouri, 1998

SMPS 2001 Design Awards, Juror 3D Multimedia Video, 2001

CEMC/CBR Construction Leadership Conference, "The Shop Drawing Conundrum", Guest Lecturer and Panelist, Washington, D.C., 1994

The Washington Construction News Feature Article, "Redefining Relationships with Contractors," April 2001

The Association for the Advancement of Cost Engineering (AACE), Baltimore Chapter, "Cost Driven Design," 2001

PROJECT EXPERIENCE

Mr. Perry has over 22 years of experience in the planning and design of building throughout the world. He has been the design principal for large urban master plans, most recently completing a master plan for a city of 55,000 residents in Dubai, United Arab Emirates. The master plan is complete with housing, recreation, retail, and commercial zones and zoning and development guidelines that were written specifically to guide the future growth of this new city. In addition, Mr. Perry has been the design principal for many significant projects in the District of Columbia and has presented designs to the District of Columbia State Historic Preservation Office (DCSHPO), National Capital Planning Commission (NCPC), the Commission of Fine Arts (CFA), and the District of Columbia Office of Planning. He has also had the privilege of presenting designs to the National Capital Commission (NCC)

ROBERT V. PERRY, AIA
PRINCIPAL, DMJM DESIGN

in Ottawa, Canada; the New Towns Commission in London, England; and the Town Council in East Windsor, New Jersey.

MASTER PLANNING

Nortel Networks Harlow Campus Revised Master Plan, Harlow, Essex, England. Program manager and master planner for this master plan for a global telecommunications company that includes utility relocation on a grand scale. The c. 1950 building campus was transformed into a state-of-the-art research and development center. The infrastructure changes included fiber optic cable and specialized gas distribution for research and development. All buildings remained functional and occupied, both a business and a financial necessity.

Nortel Networks Raleigh Revitalization Master Plan, Raleigh, North Carolina. Master planning, design and construction of over two million SF of new construction.

Nortel Networks Project 2000 Master Plan, Nepean, Ontario, Canada. Master planning, design and construction of over two million SF of new construction.

US Food and Drug Administration Master Plan and Business Plan, LaSalle/Moore Partners, Silver Spring, Maryland

United States Secret Service Rowley Training Center Master Plan, Greenbelt, Maryland

Unified Facilities Criteria, U.S. Department of Defense. The U.S. military services and defense agencies are seeking to unify all technical criteria and standards pertaining to planning, design, construction, and operation and maintenance of real property facilities. DMJM Design serves as a consultant to discover and build consensus among the services and agencies and produce the technical and design portions of the criteria. Project manager with programming responsibilities including establishing basic sizes requirements for individual spaces, development of functional diagrams, adjacency matrices, space layouts and space tables. The space tables will allow facilities planners to allocate project funds based on standard sizes.

Indian American Cultural Complex Master Plan Development, NJ. Project manager for a master plan development for the confidential client to establish a new campus of over 17 buildings on a site with several challenges: freeway noise, power lines and their associated easement, wetlands, and some contaminated soils. The initial efforts focused on understanding the client's needs while independently understanding the advantages of the selected site. The detailed analysis was synthesized into a simple plan diagramming the areas where structures could be built without financial or regulatory complications. Made presentations to the local town council explaining the master plan and benefits to the community.

The Lost City, Jebel Ali, Dubai, United Arab Emirates. Master planning for The Lost City, a unique development that embraces the finest in residential living, premier retail

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establishments, and a world-class resort hotel with a state-of-the-art golf course. Prominently located at the crossroads of Emirates Highway and Military Road, this 560-hectare development is themed to emulate an ancient Islamic city with densely arranged buildings and scaled open spaces adapted to the desert context.

Master Plan Development for Jebel Ali Village, Dubai, United Arab Emirates. Master planning for this 130-hectare and mixed-use development.

EDUCATIONAL AND CULTURAL FACILITIES

University of Dubai, United Arab Emirates. Principal for the new \$136 million university on a three million-square foot site that will accommodate nine university buildings totaling 450,000 square feet. The new campus will be completed in two phases providing space for 5,000 students in each phase. The campus master plan includes an administration building; College of Business Management, Accounting and Administration; Emirates School of Management and Professional Development; School of General Education; College of Information Technology; College of Law, Mediation and Arbitration; a health and fitness building, a community area and shared resources. The master plan and design will also include plans for future buildings. Phase one is scheduled for completion in late 2008.

The George Washington University Residence Hall at Square 80, Foggy Bottom Campus, Washington, DC. Project manager for the new 269,000 GSF student residence hall at George Washington University's Foggy Bottom campus. Responding to the challenges of a complex site and urban campus, the new ten-story residence hall will provide housing for 474 students and will be configured as two bedroom, two bath apartments with a kitchen and living room. Student support space, including study lounges and common rooms, will be located within the residential portions of the building. The new building will also include four levels below grade: one level for building support systems and three levels of parking.

Christopher Newport University, Comprehensive Master Plan, Newport News, VA. Project manager for the design of buildings which carry out the master plan physically reflecting the university's new mission. The master plan established the vision for the physical transformation of the campus as a new a four-year residential university. Land use, urban design, academic facilities, support facilities, housing, recreation and open space, and transportation/parking elements were used to define the future campus as a center of academic excellence.

Christopher Newport University Gosnold Hall Construction and Renovation, Newport News, VA. Project manager for the renovation of 36,500 SF of existing classroom, laboratory and office space for the mathematics, physics and computer science departments and the addition of 37,000 SF of chemistry and biology laboratories. DMJM is responsible for full architectural and engineering services through construction administration for one of the oldest buildings on the CNU campus.

Christopher Newport University New Student Center, Newport News, VA. Project manager for the new 120,000-SF mixed-use facility that will accommodate the offices of

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Student Life, Residential Life, Career and Counseling Services, providing meeting rooms and offices for student clubs and organizations, the Student Government Association, student publications and student programming. The 7,500-SF ballroom and 3,600 SF of meeting rooms will provide dynamic space for both university and community events ranging from dances and weddings to educational symposia. The university bookstore will be the focal point along the marketplace, supported by retail and residential dining facilities, the campus post office, and miscellaneous retail space. [professional services: 2004; construction: 2005; project cost: \$22M]

Christopher Newport University Student Center Conversion, Newport News, VA. Project manager of the renovation of the existing student center's 53,000-square foot conversion into academic space. The facility will house 55 faculty offices, 35 classrooms, four multimedia labs, and computer and casual study space, part of the ongoing campus transformation through master planning, programming and design.

Christopher Newport University Captain John Smith Library, Newport News, VA. Project manager for the renovation and expansion of the existing library into an information technology center. The expansion will include classrooms, seminar rooms, technology training and help center, instructional design support center, and space for group access to the Internet and remote digitized collections. The project includes a 52,600-square-foot addition to the library, with approximately 18,600 square feet for the addition of a second floor to the existing structure. The new library stacks and public spaces will be built on the current mechanical spaces. The boilers, chillers and electrical switchgear will be relocated and portions of the building demolished in preparation for the new library construction. The library will remain fully functional during these operations, and student circulation patterns campus-wide will be established during construction to limit disruption to university life. [professional services: 2006; construction: 2006 (estimated); project cost: \$15,092,000]

Christopher Newport University Potomac River Residence Halls, Newport News, Virginia. Project manager for a new 151,000 square foot upper-class residence hall and will provide approximately 482 beds in a combination of suites and apartments. The design will incorporate the floor plan of the James River Residence Hall with the Georgian-style architecture of York River Residence Hall designed by DMJMH+N. This project is being designed and built under an accelerated schedule in order to be completed by July 2004. [professional services: 2003; construction: 2004; project cost: \$18.81 M]

Christopher Newport University Building Program, Newport News, VA. Program manager for \$70 million of construction as part of Christopher Newport University's transformation into a residential university. Currently overseeing six concurrent projects from conceptual design through construction. Supervision of all consultants and liaison with university building program management.

- **Potomac River Residence Halls.** New 144,000-SF upperclassmen residence hall with approximately 440 beds in suites and one apartment for the residence hall director is under construction and scheduled to be completed by July 2004.

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- **New Student Center.** The new 120,000-SF mixed-use facility will accommodate the offices of Student Life, Residential Life, Career and Counseling Services, providing meeting rooms and offices for student clubs and organizations, the Student Government Association, student publications and student programming. The 7,500-SF ballroom and 3,600 SF of meeting rooms will provide dynamic space for both university and community events ranging from dances and weddings to educational symposia.
- **Student Center Conversion.** The existing student center's 53,000 square feet will be converted into academic space housing faculty offices, classrooms, multimedia labs, and computer and casual study space.
- **Gosnold Hall Addition and Renovation.** Renovation of 36,500 SF of existing classroom, laboratory and office space for the mathematics, physics and computer science departments and the addition of 37,000 SF of chemistry and biology laboratories for one of the oldest buildings on the CNU campus.
- **Captain John Smith Library Expansion and Renovation.** The renovation and expansion of the existing library into an information technology center will include a 52,600-SF addition to the library, with approximately 18,600 square feet for the addition of a second floor to the existing structure. The new library stacks and public spaces will be built on the current mechanical spaces. The library will remain fully functional during renovation.
- **Alumni House.** Conceptual design for a 7,000 SF gathering place for alumni, including support spaces. The space is planned with high-end finishes to encourage alumni activities.

George Mason University Prince William Campus Phase 3 Academic Building, Prince William County, Virginia. 100,000 GSF academic building that house labs, classrooms, auditoriums, and offices. The upper floor has a television studio designed to provide for distance learning from all classrooms, labs, and auditoriums. Mr. Perry served as Project Manager of this multi-disciplinary team, and managed the project through the Commonwealth of Virginia (COV) independent cost estimate, COV value engineering study, and the Bureau of Capital Outlay Management (BCOM) schematic and preliminary reviews and approval. [professional services: 2003; construction: 2005; project cost: \$16M]

James Madison University, College of Integrated Science and Technology, Harrisonburg, Virginia. 100,000 GSF academic building that houses labs, auditoriums, classrooms, computer labs, presentation rooms, and offices. Designed as the lead building on the new CISAT campus, the building also contains a central circulation spine that allows it to connect to future buildings on this technology campus. It also was the signature building for the new CISAT campus and was designed with a entry tower to give it prominence on this remotely located site. Project/design manager of this multi-disciplinary team, and managed the project through all of its phases. [Professional services: 1995; construction: 1997; project cost: \$15M]

Houston Islamic Center, El Farouq Foundation, Houston, Texas. Program manager and designer for this \$8 million mosque, library and classroom building. The 55,000-SF center's library collections include rare books and incunabula requiring temperature and humidity controls. The library includes study carrels and a distance learning facility with Internet connections.

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Manchester City Public Schools, Manchester, NH. Design manager for the multidisciplinary review team, part of DMJM's construction management team, for the renovation and new construction of 21 schools. For these design-build tasks, checks for conformance and scope of work. Includes the review of architectural, interior, mechanical, structural, electrical, civil, and plumbing disciplines to insure compliance with the guidelines as published in PB100 applicable codes, and good architectural and engineering practices.

CORPORATE, OFFICE, AND MIXED USE

Lafayette Building Modernization, Washington, DC. Project manager for a \$130 million modernization of the 500,000-square-foot historic Lafayette Building near the White House. Makes frequent presentations to the National Capital Planning Commission and the Commission of Fine Arts. For this GSA Design Excellence project, providing architectural, interior design, structural engineering, and project management services, DMJM Design will complete renovation plans in two phases to allow for partial occupancy throughout the project. Built in the 1940s for lease to the federal government, the Lafayette Building is part of the National Register of Historic Places. The building is slated for LEED silver certification.

Federal Office Building 8 Renovation, Washington, DC. Project manager overseeing the structural, fire protection, and life safety engineering services for the renovation of Federal Office Building (FOB) 8 to a modern class A office building in accordance with GSA quality standards and requirements. The existing 545,000-GSF facility, dedicated in 1961, was designed to house laboratories and offices for the Food and Drug Administration. The design services include renovating the facility to comply with current life safety codes, including complete renovation of the total infrastructure, interior spaces, and exterior limestone façade. The new exterior skin and glazing will be designed for blast resistance.

Census Bureau Headquarters Suitland, MD. For the new 1.5 million GSF headquarters building at the Suitland Federal Center, DMJM, in a joint venture, was selected to provide construction management services for the entire project. As design manager of the CM Design Review Team, provides leadership to the multi-disciplinary team to review and coordinate comments on the design bridging documents. This includes the review of architectural, interior, mechanical, structural, electrical, civil, and plumbing disciplines to insure compliance with the GSA guidelines as published in PB100, applicable codes, and good architectural and engineering practices. Further developed the project schedule to include all phases of the project's development and provided guidance on the overall use of the site during the construction process.

Nortel Networks, Phase 1 New Technology Building, Harlow, Essex, England. Program manager. This first phase building on the Nortel Harlow campus was a 100,000-GSF research and development facility that also included the renovation of 50,000 GSF of existing labs, a structured car park, and infrastructure upgrades. Construction value £29 million. [Professional services completion, 1995; construction completion, 1998.]

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PRINCIPAL, DMJM DESIGN

Nortel Networks, Phase 2 Enabling Building and Commons, Harlow, Essex, England. Project designer and manager for two 150,000-GSF research and development buildings that included the dining facility for the campus. This was the second phase of development on the Nortel Harlow Campus plan. Construction value £31 million. [Professional services completion, 2001; construction completion, 2003.]

National Wildlife Federation Headquarters, Reston, Virginia

The United States Mint Headquarters, Developmental Resources, Inc., Washington DC. Project manager for this developer-led project to design and construct new headquarters facilities for this federal client. The 268,000-GSF facility included underground parking, museum, and ground floor retail. The project received a Washington Building Congress Craftsmanship Award in 2000 for precast concrete. Construction value, \$26 million. [Professional services completion, 1998; construction completion, 2000.]

The American Public Health Association (APHA) Headquarters, Developmental Resources, Inc., Washington, DC

Reflections III Office Building, Harwood & Associates, Reston, Virginia

1201 F Street, NW Office Building, CarrAmerica Corporation, Washington, DC

Reston Crossing Dining and Conference Center Link, NEXTEL Communications, CarrAmerica Corporation, Reston, Virginia

Reston Crossing Office Building, CarrAmerica Corporation, Reston, Virginia

Reston Crossing Office Building Phase 2, CarrAmerica Corporation, Reston, Virginia

Park Meadow Office Building, Henry Long Corporation, Fairfax County, Virginia

Le Loi Plaza High-Rise Office Building, Keangnam Inc., Ho Chi Minh City, Vietnam

DIPLOMATIC MISSIONS

U.S. Department of State, Overseas Buildings Operations, Worldwide. Involved with the management, design, documentation and construction of three embassy compounds, four new office buildings, three master plans, seven secure generator buildings, shop facilities, warehouse and transfer facilities, an ambassador's residence, Marine security guard quarters, housing apartments, USAID office building and a JAO/GSO building. Worked on the design and documentation of the first prefabricated steel building built by the OBO and helped developed criteria currently used in the OBO A/E Guideline manual for its consulting architects and engineers. Managed design/bid/build, design/build, negotiated bid, and tender bid contracts. 1999

U.S. Department of State Immediate Response Facilities, worldwide. Project manager for the fast track design of Immediate Response Facilities (IRFAC) to support a maximum

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of 20 diplomatic personnel consisting of office, housing and support modules complete with interior finishes and furnishings. Facilities will be totally self-sufficient and independent of local utilities. Office modules will include communications, controlled access office space, and non-controlled access office space. Support modules will include two CACs, generators and transfer switches, kitchen/dining facility, laundry, toilet/shower facility, warehouse, and package sewage and water treatment facilities. [professional services: 2004; construction: n/a]

U.S. Embassy, Abuja, Nigeria. Responsible for quality control/quality assurance for modifications of design of the original roof structure for compliance with Department of State requirements. Performed plan and review checks for security hardware and all finishes. [professional services: 2003; construction: ongoing]

U.S. Embassy Lima USAID Office Building. Project designer, project manager and principal in charge for programming and design of a two-story office building to house the Agency for International Development. Sited directly adjacent to the recently completed NOB, this \$5 million, 43,000-square foot building utilizes a shared courtyard to provide for a ceremonial entry. The building was designed to meet the OBO standards for blast and force entry as well as its sustainable design program. Interior space planning provides for flexible mix of workstations and offices while maintaining individual entrances and shared common space between departments. [professional services: 1999; construction: 2001]

Embassy of Chile to the United States, Washington, DC. A five-story, 7,424 square meter (79,886) chancery office building with underground parking that houses the official Chilean delegation to the US, including the ambassador to the Organization of American States, and the naval and air attaches. The estimated construction cost for this poured-in-place concrete structure is \$14,000,000.

U.S. Embassy Brasilia Staff Housing Complex. Design for the renovation of an existing apartment building in the new Brazilian capital. Scope included security upgrades, unit reconfiguration, amenity upgrades, and a water storage and purification facility for use by U.S. citizens.

U.S. Embassy Post Communications Center Modifications, Worldwide. Renovation of existing Embassy Post Communication Centers for common transmission facilities which included security upgrades as well as floor plan modifications. Posts included Bangkok, Thailand; New Delhi, India; Hanoi, Vietnam; Bissau, Guinea Bissau; Lima, Peru; Moscow, Russia; and Mogadishu, Somalia.

U.S. State Department Ready Room Renovation. Renovation of the crisis room for the U.S. Department of State which included a main conference room with a multi-function communication conference table, translator stations, secure meeting rooms and security barriers that provides a secure environment for the Secretary of State during emergencies.

Standardization for U.S. Embassy Building Systems and Components. Responsible for developing specifications and criteria for DOS Guidelines currently being used by the Department of State pertaining to kitchen facilities, lighting design, partitions systems, functional diagrams and gate and wall designs.

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PRINCIPAL, DMJM DESIGN

U.S. Embassy Lima New Chancery Office Building and Compound, Office of Foreign Building Operations; Lima, Peru. Project architect, project manager, and construction administrator for a 15,600-square foot, three-story new chancery office building, plus warehouse, and shops facility. [professional services: 1995; construction: 1997]

U.S. Embassy Mogadishu, GAO/JAO Building, Warehouse, and Generator Buildings, Office of Foreign Building Operations, Mogadishu, Somalia, Africa

U.S. Embassy Bissau New Chancery Office Building, Office of Foreign Building Operations, Bissau, Guinea-Bissau, Africa

U.S. Embassy Hanoi New Chancery Office Building, Office of Foreign Building Operations, Hanoi, Vietnam. Project manager for the concept design for a nine-floor, 22,600-square foot new office building for an urban embassy. [professional services: 1995; construction: n/a]

U.S. Embassy Moscow New Chancery Office Building, Office of Foreign Building Operations, Moscow, Russia. Redesign of new chancery, including demolition of numerous floors, renovation of existing floors, and design of new floors.

U.S. Embassy Pedestrian Access Control Upgrades, Office of Foreign Building Operations, Various Locations

BIOMEDICAL AND HEALTH CARE FACILITIES

Washington Hospital Center, Surgical-Holding Renovation, Washington, DC

National Institutes of Health, Building 6A Animal Facility and Laboratory, Bethesda, Maryland

National Institutes of Health, Building 10A Animal Facility, Bethesda, Maryland

National Institutes of Health, Primate Research Facility, Poolesville, Maryland

Saint Elizabeths Hospital Hurt Home for Abused Children, Washington, DC

Veterans Administration Hospital, SICU and Recovery Suites, Washington, DC

Walter Reed Army Medical Center, Building 511 Modernization Laboratory, Baltimore District, US Army Corp of Engineers, Silver Spring, Maryland

Harry Diamond Laboratories, Baltimore District, US Army Corp of Engineers, Silver Spring, Maryland

The Washington Home, Extended Care Facility and Hospice, Washington, DC

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Alexandria Hospital Birthing Center, Alexandria Hospital, Alexandria, Virginia

Monell Chemical Senses, Animal Research and Holding Facility, Philadelphia, Pennsylvania

Washington Hospital Center, Biomedical Clinical Renovation Project, Biomedical Engineering Department, Washington, DC

OFFICE INTERIOR DESIGN / DATA CENTERS

Emergency Operations Center / Joint Dispatch Facility, State of Ohio, Columbus, Ohio. This 90,000-GSF facility is home to the State of Ohio Emergency Operation Center, Ohio State Highway Patrol, and the Ohio Department of Transportation and Natural Resources. At \$15.5 million, the facility houses an operations center for use by 20 State agencies, Joint Dispatch Facility for all 10 Ohio State Highway Patrol districts, radio maintenance and repair facilities, communications facility, press and training rooms, dormitory, infirmary, decontamination rooms, and other related functions. This is all provided in a hardened facility capable of withstanding earthquakes, tornados and the fallout from a nuclear power plant disaster.

Bureau of Indian Affairs Data Center, Department of Interior, Harwood and Associates, Reston, Virginia

Bureau of Indian Affairs Tenant Improvements, Department of Interior, Harwood & Associates, Reston, Virginia

National Science Foundation Conference Center and Tenant Improvements, Harwood & Associates, Arlington, Virginia

In-Q-Tel, Inc., Charles E Smith Company, Arlington, Virginia

United Communications Group Data Center Expansion, (UCG), Rockville, Maryland

Kavrukov, Mehrotra & DiJoseph, LLP Tenant Improvement, Lincoln Properties, Arlington, Virginia

PSP Tenant Improvement, PSP Architects and Lincoln Properties, Arlington, Virginia

Royer and Babyak Tenant Improvement, Chevy Chase Bank, Washington, DC

CRSS Office Renovation, CRSS Architects, Washington, DC

Environmental Protection Agency, Offices of the Inspector General, Washington, DC

RETAIL

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Sheraton National Hotel Renovation, Arlington, VA. The hotel consists of 422 guest rooms, several restaurants and ballrooms and a parking garage that went through a complete face lift. The project's upgrade cost was approximately \$20 million. Lead Designer for the façade redesign and developer for a way-finding package. During renovations the hotel remained operating at full capacity.

Hard Rock Café Austin Historic Preservation and New Restaurant, Hard Rock Café International, Washington, DC

Hard Rock Café Washington, DC Restaurant Renovations, Hard Rock Café International, Washington, DC

Hard Rock Café Baltimore Restaurant Renovations, Hard Rock Café International, Baltimore, MD

SPECIAL STUDIES / COMPETITIONS

Internal Revenue Service Tax System Modernization Task Order Contract, Internal Revenue Service, Various Locations. Core Team Project Manager.

Internal Revenue Service, Fresno Service Center, Fresno, California; Project Manager, PFAS (Physical Facilities Analysis Study)

Internal Revenue Service, Fresno Service Center, Fresno, California; Project Manager/Architect, Open Space Plan Acoustical Study

Internal Revenue Service, Ogden Service Center, Ogden, Utah; Project Manager, PFAS (Physical Facilities Analysis Study)

Internal Revenue Service, Headquarters Phase I Renovations, Washington, D.C.; Lead Architect, GSA Value Engineering Study, 2000

United States Embassy Kampala New Chancery Office Building, USIS Office Building and USAID Office Building, Office of Foreign Buildings Operations, Kampala, Uganda, Africa

GSA National Capital Region, Task Order Contract, Washington, DC

**ANNE (NANCY) M. RANDALL, AICP
PRINCIPAL ASSOCIATE**

PROFILE:

Ms. Randall has 29 years experience in the traffic and transportation planning fields for both private and public sector clients. This experience includes conducting and overseeing the preparation of traffic impact studies, corridor studies, signal warrant analyses, Traffic Demand Management programs, site circulation reviews, parking policy and needs studies, and feasibility analyses.

EXPERIENCE:

Traffic Impact Studies. Conducted numerous traffic impact studies for residential, retail, commercial, industrial, and mixed-use properties in Maryland, Virginia, and Washington D.C. This includes analysis of data, preparation of reports and expert testimony in support of rezoning, special exception/use permits, and site plan/subdivision plat approvals. The transportation planning consultant for the City of Annapolis, reviewing and preparing traffic impact analyses for proposed development projects.

Large Scale Mixed-Use Developments. Conducted multi-modal transportation studies for a number of large residential, office, and retail projects, including North Bethesda Town Center in White Flint, Maryland, Twinbrook Commons at the Twinbrook Metro Station in Rockville Maryland, Geico Headquarters in Friendship Heights, Maryland, Bethesda Theater, Bethesda Maryland, Town Center at Camp Springs and Fairwood in Prince George's County Maryland, Russett Center, Parole Town Center, and Anne Arundel Medical Center, in Anne Arundel County, Maryland, First Colony in St. Mary's County, Maryland.

Transportation Master Plans and Corridor Studies. Preparation of Transportation Master Plans for the City of Annapolis, Anne Arundel County, and the Transportation Master Plan for Fort Meade, Maryland. Conducted corridor studies including MD Route 32/NSA for the MD State Highway Administration, Taylor Avenue, City of Annapolis and the Historic District of the City of Fairfax, Virginia.

Feasibility Analysis. Prepared site assessments for projects in Montgomery, Anne Arundel, Prince George's, Howard, Charles, Calvert, Kent, St. Mary's, Allegany Frederick and Baltimore Counties, Maryland and Fairfax County, Virginia.

Parking Studies. Conducted parking policy, size requirements, needs, feasibility, and shared-use studies for private developers and for public agencies, including the City of Annapolis, Anne Arundel County, CentreMark Properties, Lerner Enterprises, and Wal-Mart.

Expert Witness. Qualified as an expert witness before the MNCPPC Planning Board and Zoning Hearing Officer in Montgomery County, Maryland; Board of Appeals, Zoning Hearing Examiner, and Circuit Court in Anne Arundel County; Board of Appeals, and County Commissioner's and Planning Commission in St. Mary's County and Calvert County Maryland; Planning Board, Board of Appeals and City Council in the City of Annapolis; City Council in the City of Greenbelt; Planning Board in the City of Laurel; Planning Advisory Board, and the City Council of Bowie; MNCPPC Planning Board, District Council, and Zoning Hearing Examiner in Prince George's County;

Special Event Planning. Designed and coordinated traffic operations for special events in the City of Annapolis, Maryland, including U.S. Boat Shows, 1984 Summer Olympics Trials, and NATO Conferences.

EDUCATION: Bachelor of Arts, Behavioral and Social Sciences, University of Maryland, College Park, 1975.

AFFILIATIONS: Institute of Transportation Engineers
American Planning Association
Member of the American Institute of Certified Planners

EMPLOYMENT HISTORY:

1995 – Present

**Wells & Associates, LLC
McLean, Virginia
Principal Associate**

Branch Manager of Wells & Associates, Inc. Annapolis Office, responsible for business development, administration, management of professional, technical, and clerical staff, project management and administration, technical analysis, public presentation, documentation, expert testimony and quality control.

1989-1995

**The Traffic Group, Inc.
Towson, Maryland
Senior Associate**

Responsible for the transportation planning studies, project manager, technical analysis, management of technical staff, business development, documentation, and expert testimony.

1986-1989

**Greenhorn & O'Mara, Inc.
Greenbelt, Maryland**

Responsibilities included business development, administration, and management of technical staff, technical analysis, documentation, and expert testimony.

1981-1986

**City of Annapolis
Department of Public Works
Annapolis, Maryland
Engineering Analyst**

Provided transportation planning and traffic engineering services for the City of Annapolis, including; review of subdivision, zoning, and development plans for compliance with the City Code, review of traffic impact studies, special event planning, technical review of transportation plans, traffic control design and implementation.

1979-1980

**Development Facilitators, Inc.
Severna Park, Maryland
Engineering Analyst**

Responsible for business development, management of technical staff, technical analysis, and documentation.

1976-1979

**Anne Arundel County
Department of Public Works
Traffic Engineering Division
Traffic Analyst**

Responsible for review of subdivision zoning and development plans for compliance with County Code requirements, parking lot layout, street design street lighting. Review of impact studies submitted for subdivision and rezoning applications. Prepared and drafted the transportation text of the Adequate Public Facilities Ordinance for Anne Arundel County, Maryland.



WELLS & ASSOCIATES, LLC

TRAFFIC, TRANSPORTATION, AND PARKING CONSULTANTS

JAMI L. MILANOVICH, P.E.
SENIOR ASSOCIATE

PROFILE:

Ms. Milanovich has eleven years of experience in a wide range of traffic and transportation projects including: traffic impact studies, corridor studies, parking analyses, traffic signal design, intersection improvement design, and signing and pavement marking design. She has worked for both public and private sector clients.

EXPERIENCE:

Traffic Impact Studies. Conducted numerous traffic impact studies in support of rezoning, subdivision, and site plan approvals for large and small residential, commercial, office, retail, and institutional developments in the mid-Atlantic region. Her work includes experience in Pennsylvania, Virginia, Maryland, and Washington, D.C. Specific Washington, D.C. projects include the following:

- ◆ Rosemount Center Traffic and Parking Study
- ◆ Sidwell Friends School Transportation Study
- ◆ Traffic and Parking Study for the Broad Branch Market and Child Development Center
- ◆ Traffic Impact Study for the Emerson Street Townhouses
- ◆ Fort Totten Apartments Traffic Impact Study
- ◆ Square 486 Traffic Impact Study
- ◆ Squares 483 and N-515 Traffic Impact Study
- ◆ Traffic Impact Study for the Tilden Street PUD
- ◆ Fannie Mae Headquarters Transportation Impact Study
- ◆ Transportation Impact Study for Abdo New York Avenue Site
- ◆ Friends of Saint Patrick's Transportation Impact Study
- ◆ Traffic Impact Study for the Fort Lincoln New Town Townhomes
- ◆ Transportation Impact Study for the Village at Washington Gateway

Corridor Studies. Conducted several corridor studies, which have evaluated the effects of various geometric and traffic signal system improvements on specific corridors. She has utilized Synchro and SimTraffic software to both analyze the potential improvements and make presentations for agencies and the general public.

Traffic Signal Design. Prepared numerous traffic signal designs for new installations and modifications to existing installations, including the development of coordination timings for interconnected intersections. Her work has included preparation of signal permit drawings for state agencies and construction drawings for contractors.

Intersection Improvements. Prepared many intersection improvement plans throughout Pennsylvania, often in conjunction with traffic signal designs. Design of intersection improvements typically consists of roadway widening, drainage improvements, utility coordination, maintenance and protection of traffic considerations, and signing and pavement marking plans.

Traffic Calming Studies. Investigated traffic calming measures to reduce travel speeds and "through" traffic on residential streets. Alternatives included chicanes, chokers, diverters, speed tables, and one-way street options.

Interchange Justification Studies. Prepared Point of Access Study for the completion of the partial diamond interchange for submission to the Pennsylvania Department of Transportation and the Federal Highway Administration. Study included an origin-destination study and capacity/level of service analyses at eight intersections and an inventory of existing and approved developments within the study area. Data analyses were conducted for scenarios with and without the proposed interchange.

Origin-Destination Studies. Conducted several origin-destination studies as part of larger projects to determine travel patterns through specific areas. Methods used included license plate matching, post-card surveys, personal interviews, and car-following.

Speed Limit Studies. Conducted speed limit for two-lane, rural roadways in Pennsylvania. Methodology utilized was safe running speed method in accordance with ITE guidelines.

EDUCATION: Master of Engineering, The Pennsylvania State University, University Park, Pennsylvania, December 2000

Bachelor of Science, Civil Engineering, The Pennsylvania State University, University Park, Pennsylvania, May 1995

REGISTRATIONS: Registered Professional Engineer: Pennsylvania, Virginia

AFFILIATIONS: Institute of Transportation Engineers
EMPLOYMENT HISTORY

2003 - Present **Wells & Associates, LLC**
McLean, Virginia
Senior Associate

1997 - 2003 **Herbert, Rowland & Grubic, Inc.**
Harrisburg, State College, and Pittsburgh, Pennsylvania
Traffic Engineer

Ms. Milanovich was a project manager responsible for the preparation of traffic engineering studies, traffic signal design, and intersection improvement designs.

1995 - 1997 **Transportation Resource Group, Inc.**
York, Pennsylvania
Traffic Engineer-in-Training

Ms. Milanovich was responsible for data collection efforts and conducting traffic engineering studies. Her duties also including overseeing technical support staff.